

1 **Brian Siegel**

2

3 Thank you, Operator.

4

5 Good morning and welcome to Moving iMage Technologies'  
6 earnings conference call and webcast.

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8 With me today is Chairman and CEO, Phil Rafnson, who will  
9 provide an industry overview; Francois Godfrey, President and  
10 COO, who will provide a strategy and business update; and our  
11 CFO, Bill Greene. For those of you who have not seen today's  
12 release, it is available in the Investors section of our website.

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14 Before beginning, I would like to remind everyone that, except  
15 for historical information, the matters discussed in this  
16 presentation are forward-looking statements that involve several  
17 risks and uncertainties. Words like believe, expect, and  
18 anticipates mean that these are our best estimates as of this  
19 writing, but that there can be no assurances that expected or  
20 anticipated results or events will actually take place. Actual future  
21 results could differ materially from those statements. Further  
22 information on the Company's risk factors is contained in the  
23 Company's quarterly and annual reports filed with the SEC.

24

25 Now, I'd like to turn the call over to Phil. Go ahead Phil.

26 **Phil Rafnson**

27 Thank you, Brian, and thanks to everyone joining us today. I'm  
28 Phil Rafnson, CEO of Moving iMage Technologies, or MiT.

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30 I'm encouraged by our progress in our second quarter of fiscal  
31 2025, returning to growth and cutting our losses.

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33 The broader industry tone continues to be more positive as well.  
34 Notably, the industry reported a strong holiday season after the  
35 challenges posed by the Hollywood strikes which negatively  
36 impacted the number and timing of movie releases over the past  
37 year. Those setbacks appear to be behind us now, and we're  
38 energized by a full slate of content expected for 2025. Major  
39 players like AMC, Regal, and Cinemark reported record  
40 Thanksgiving, highlighting the resilience of the cinema sector.  
41 AMC has seen rising attendance, especially for major releases,  
42 and Cinemark noted stronger-than-anticipated demand in their  
43 third quarter, with audiences embracing both premium  
44 experiences and traditional moviegoing.

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46 With respect to the technology upgrade cycle, the industry is  
47 reaching a pivotal point, with thousands of projectors and  
48 servers due for replacement over the next few years. The need  
49 for upgrades represents a growth opportunity for MiT over the  
50 next few years as we continue to support our clients' evolving  
51 technological demands.

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53 MiT is exceptionally well-positioned to capture a piece of this  
54 growth as the industry moves forward, leading in cinema  
55 innovation with essential products and solutions tailored to meet  
56 the high expectations of today's theater-goers.

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58 I'll now turn the call over to Francois to discuss his priorities as  
59 our new President and COO and provide a business update.

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61 **Francois Godfrey**

62 Thank you, Phil. In my first three months as President and COO,  
63 I've focused on identifying and prioritizing opportunities to  
64 drive revenue growth and margin expansion in our core cinema  
65 business. Strengthening our profitability will enhance our  
66 flexibility to invest in our higher-margin, high-growth  
67 initiatives. While maintaining transparency, I believe in  
68 underpromising and overdelivering. Moving forward, we'll share  
69 updates on emerging initiatives once they reach meaningful  
70 milestones

71

72 The cinema industry is cyclical, driven by multi-year technology  
73 refresh cycles, and we're in the early days of a new upgrade

74 cycle centered around laser projectors. This cycle might have  
75 started sooner if not for the disruptions of the past five years—  
76 first COVID, then the Hollywood strikes, both of which slowed  
77 our customers’ spending to this day. However, a strong 2024  
78 summer and holiday box office reaffirmed the industry’s  
79 resilience, and optimism is growing for 2025’s full release slate.

80

81 Historically, major cinema chains like AMC, Regal, and  
82 Cinemark invest early, while the independent, small and mid-  
83 sized circuits—our primary customer base—follow later. Right  
84 now, we’re still in the early stages of this upgrade cycle, but  
85 momentum is slowly building. CinemaCon, the cinema  
86 industries premier global institutional event for studios and  
87 theater operators, in April will be an important barometer, and a  
88 strong summer box office could accelerate customer spending.  
89 My focus is on capturing more of this early demand while  
90 positioning MiT for the broader industry-wide rollout.

91

92 My immediate priority is driving higher revenue growth in our  
93 core cinema business, which, with our operating leverage, can  
94 move us into profitability quickly. I see opportunities in:

- 95 • Securing a larger share of technology upgrades
- 96 • Expanding wallet share with existing customers
- 97 • Acquiring new customers

- 98 • Strengthening our run-rate business, which currently  
99 generates around \$2 million per quarter

100 To achieve this, we're putting in place more formalized sales  
101 processes and testing cost-effective marketing strategies to reach  
102 untapped customers who may not be fully aware of our broad  
103 product portfolio and capabilities.

104

105 While I'm very enthusiastic about our emerging products, I want  
106 to be pragmatic about their rollout timelines. My goal is to  
107 prioritize initiatives with the fastest ROI, both within cinema  
108 and in adjacent entertainment markets like stadiums and arenas.  
109 I'll now provide brief updates on these initiatives in cinema,  
110 followed by an update on e-caddy.

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- 112 • **LEA Professional Smart Power Amplifiers:** We're  
113 actively integrating these into new projects, but real volume  
114 will come from the replacement market. Large cinema  
115 circuits are testing these products now, and while  
116 procurement cycles take up to 18 months, successful  
117 adoption could drive significant sales growth. We're also  
118 planting seeds for expansion in Europe.

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- 120       • **CineQC** is our quality control platform that integrates an  
121       IoT network and SaaS software for cinema operators to run  
122       their theaters more efficiently. While progress has been  
123       slower than expected, we remain committed to this  
124       initiative and will provide updates as we make progress in  
125       upgrading the technology stack and finalize our go-to-  
126       market strategy.
- 127
- 128       • **Esports in Cinema:** We are well positioned with our  
129       MovEsports mobile gaming cart systems when this market  
130       starts to take off. Industry interest remains high despite  
131       delays at our partner SNDBX, which is now focusing on  
132       going operational and funding its rollout of amateur Esports  
133       leagues hosted in movie theaters, through sponsorships and  
134       promotions rather than capital raising. If they can execute,  
135       it will hopefully kickstart this business for both companies.  
136       In parallel, we're exploring direct discussions with larger  
137       players to accelerate this opportunity.
- 138
- 139       • **MiTranslator & ADA Compliance Accessibility**  
140       **Solutions:** We're currently reassessing our entire  
141       Accessibility product strategy, including MiTranslator, to  
142       unlock additional market opportunities.

143

- 144 • **E-Caddy** is a product in development that is meant to bring  
145 fan engagement services for stadiums and arenas through a  
146 digitized version of our Caddy cupholders. Though this  
147 opportunity has taken longer than anticipated, we still  
148 believe in the potential of this product. We're currently  
149 refining the technology and business model while looking  
150 to secure an initial partner.

151

152 In summary, the industry challenges from the Hollywood strikes  
153 continue to abate, our core cinema business is showing early  
154 signs of a rebound, and our emerging initiatives hold strong  
155 long-term potential. As the industry recovers, we're well-  
156 positioned to capitalize on opportunities and drive sustainable  
157 growth. We're still early in the cycle, but we're excited about  
158 what's ahead and look forward to sharing our progress.

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160 With that, I thank you, and I'll turn it over to Brian.

161 **Brian Siegel**

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163 Thanks Francois, and thank you, everyone, for attending our  
164 earnings call.

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166 Following a tough Q125 comp, we returned to year over year  
167 top-line growth, gross margin expansion, and loss reductions

168 in Q225, despite it traditionally being our seasonally slowest  
169 quarter, as theater operators tend to keep all auditoriums in  
170 operation during the holiday season.

171

172 Revenue increased by 5.4% to \$3.4 million.

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174 Mix this quarter was also favorable, leading to a 23.3%  
175 increase in gross profit from the prior year to \$936,000, as we  
176 recognized revenue from two premium technology  
177 installations and an order for our Accessibility compliance  
178 products during the quarter. This led to a robust gross margin  
179 of 27.2%, up 400 basis points from last year.

180

181 Operating expenses were \$1,497,000, down \$92,000  
182 compared to last year, reflecting the headcount and other cost  
183 reductions we made at the beginning of the fiscal year.  
184 Remember that we took out roughly \$600,000 of annualized  
185 costs, most of which are expected to positively impact our  
186 fiscal 2025 results.

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188 Operating loss improved by \$269,000 to a negative \$561,000,  
189 compared to a negative \$830,000 last year.

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191 This led to a \$267,000 improvement in our net loss to  
192 \$527,000 from \$794,000 last year. EPS improved from  
193 negative 7 cents to negative 5 cents.



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195 Looking to our balance sheet, cash increased \$38,000 to \$5.3  
196 million from the beginning of the fiscal year, indicating we  
197 remain well capitalized.

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199 Moving to our third-quarter outlook, we expect continued  
200 year-over year revenue growth, gross margin expansion, and  
201 loss reductions. Note, that despite the combination of a strong  
202 holiday box office, the beginning of the technology refresh  
203 cycle, and a new customer budget cycle, which are all  
204 positives for MiT over the medium to longer term, we are still  
205 in the early part of the bell curve for spending and most of our  
206 customer base tends to fall in the early to late majority part of  
207 the curve.

208

209 In summary, we remain focused on the initiatives and  
210 offerings that we believe will accelerate revenue growth,  
211 increase gross margins and drive us to profitability. For our  
212 investors, we are committed to providing updates on  
213 meaningful milestones as our emerging growth strategies  
214 unfold, and we will continue to announce any key  
215 developments or orders through press releases and earnings  
216 calls as well as on X, where we encourage you to follow us at  
217 our handle @movingimagenews.

218

219 Thank you for joining us today, and we look forward to  
220 speaking with you again during our next call in May. Operator,  
221 we are ready for questions if there are any.